

Residential hospice planning in the South West LHIN – Update

The South West LHIN along with partners, including the South West Hospice Palliative Care Leadership Committee and local collaboratives, continues to advance a unified approach towards establishing residential hospice capacity for each sub-region within the LHIN. To date, this approach has included ongoing engagement with key partners and communities. The responsibility for final decisions related to the siting of hospice palliative care beds and the associated funding rests with the South West LHIN Board of Directors.

Guiding principles to support residential hospice planning

The South West LHIN Board of Directors approved guiding principles at its meeting on January 17, 2017 to support the development of new residential hospice resources in the South West LHIN. These principles will inform LHIN Board decision-making regarding residential hospice service delivery and funding in the South West LHIN.

The principles were developed and endorsed by the South West Hospice Palliative Care Leadership Committee at their December 6, 2016 meeting. These guiding principles, as well as more specific planning and development principles are intended to ensure the successful implementation of new residential hospice resources in the South West LHIN. These principles will:

- Solidify the vision and attributes of a residential hospice as part of a high quality, high value integrated system,
- Support stakeholders and interested community groups to understand the process and LHIN expectations,
- Manage expectations about what is and isn't possible or in scope for this planning,
- Ensure alignment during decision making to ensure consistency and transparency, and
- Enable the successful implementation of new residential hospice resources.

Guiding Principles

- Ensure every person, no matter who they are, where they live or how much they make, have **equitable** access to residential hospice
- **Engage** patients, families, and communities in a meaningful way in both planning and ongoing operations
- Be based on **best available data, evidence and best practices** to support a culture of **quality** that is relentless in its pursuit of improving experience of care at end of life
- Be aligned with our commitment to **transparency**
- Be a part of a fully **integrated** system where individuals and organizations intentionally work together to better organize and connect services to meet needs.
- Make best use of resources to ensure **sustainability** and **feasibility**

Planning and Development Principles

The planning and development principles that support the guiding principles are aligned with domains, core elements and pillars common across several key input documents that were reviewed during the development of the principles and include:

- Accessible
- Effective
- Safe
- Patient/Family Centered
- Equitable
- Efficient/Sustainable
- Appropriately Resourced
- Integrated
- Communication

It is expected that plans from local sub-region Hospice Palliative Care Collaboratives, related to the development of new residential hospice resources, will demonstrate alignment with the guiding principles as well as the planning and development principles. [A review tool aligned with the principles has been developed](#) to ensure the Hospice Palliative Care Leadership Committee's due diligence in its review of residential hospice plans under consideration. The tool assists in identifying areas of strength within the submissions and also components that may require additional development.

Applying the principles in the decision-making process

Both the guiding principles, and planning and development principles, will be used by all groups involved to guide the successful implementation of new residential hospices in the South West LHIN. The intent is to ensure proposals align with the principles to ensure achievement of the LHIN's vision for integrated hospice palliative care and a continued commitment to quality improvement. [A visual summary has been developed to show how these principles will be applied in the decision-making process.](#)

Sub-region updates

Grey Bruce

- The Grey Bruce Residential Hospice Planning Subcommittee continues to work with local communities to identify a Grey Bruce solution for future residential hospice capacity to meet the needs of both Grey and Bruce counties.

Huron Perth

- It is intended that the South West LHIN Board will consider recommendations to make a decision on residential hospice planning in Huron Perth at its meeting on February 21, 2017.
- The LHIN Board will rely on the advice of the Hospice Palliative Care Leadership Committee and LHIN staff to inform its decision.
- The HPC Leadership Committee met on December 15, 2016 and put forward the recommendation that the South West LHIN support establishing a two-site residential hospice for the Huron Perth area with six beds in Stratford and four beds in Central Huron. [This recommendation was based on the review of a business plan submitted by the Huron Perth Hospice Palliative Care Collaborative that was prepared by Lough Barnes.](#)
- This recommendation came with the understanding that it ensures optimal access in Huron Perth and will position the communities to provide a high quality, sustainable service.
- As part of its decision making process, the LHIN Board met with representatives from Jessica's House (Exeter), the members of the Huron Perth Residential Hospice Planning Sub-committee from Huron County, and LHIN staff on January 13th, 2017. These meetings were an opportunity to gather advice to inform the decision on Residential Hospice for Huron Perth.
- The Board directed LHIN staff to facilitate a meeting of the Huron Perth Residential Hospice Subcommittee and the South Huron Hospice Steering Committee to leverage the guiding principles and identify opportunities to work collaboratively aligned with the unified solution identified in the Lough Barnes Consultants report, "Business Plan for a Unified Huron Perth Residential Hospice" dated November 2016 prior to the February 21, 2017 Board of Directors meeting. Board Directors Leslie Showers and Myrna Fisk will participate as LHIN Board representatives.

Elgin

- The local collaborative is working to ensure there are clear and effective mechanisms to engage with constituents and communities to advance a unified approach towards establishing residential hospice capacity
- St. Joseph's Health Care Society is working with the South West LHIN, the local Collaborative, current service providers and various community leaders to build the right solution to meet the needs of those living in Elgin County.
- A feasibility study is planned to help inform the Residential Hospice Sub-committee's planning process by engaging feedback from a variety of stakeholders throughout Elgin County.
- The feasibility study is targeted to be completed by July 2017.

Resources

- [Background on residential hospice development in the LHIN \(Includes Communique 1 and 2\)](#)

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